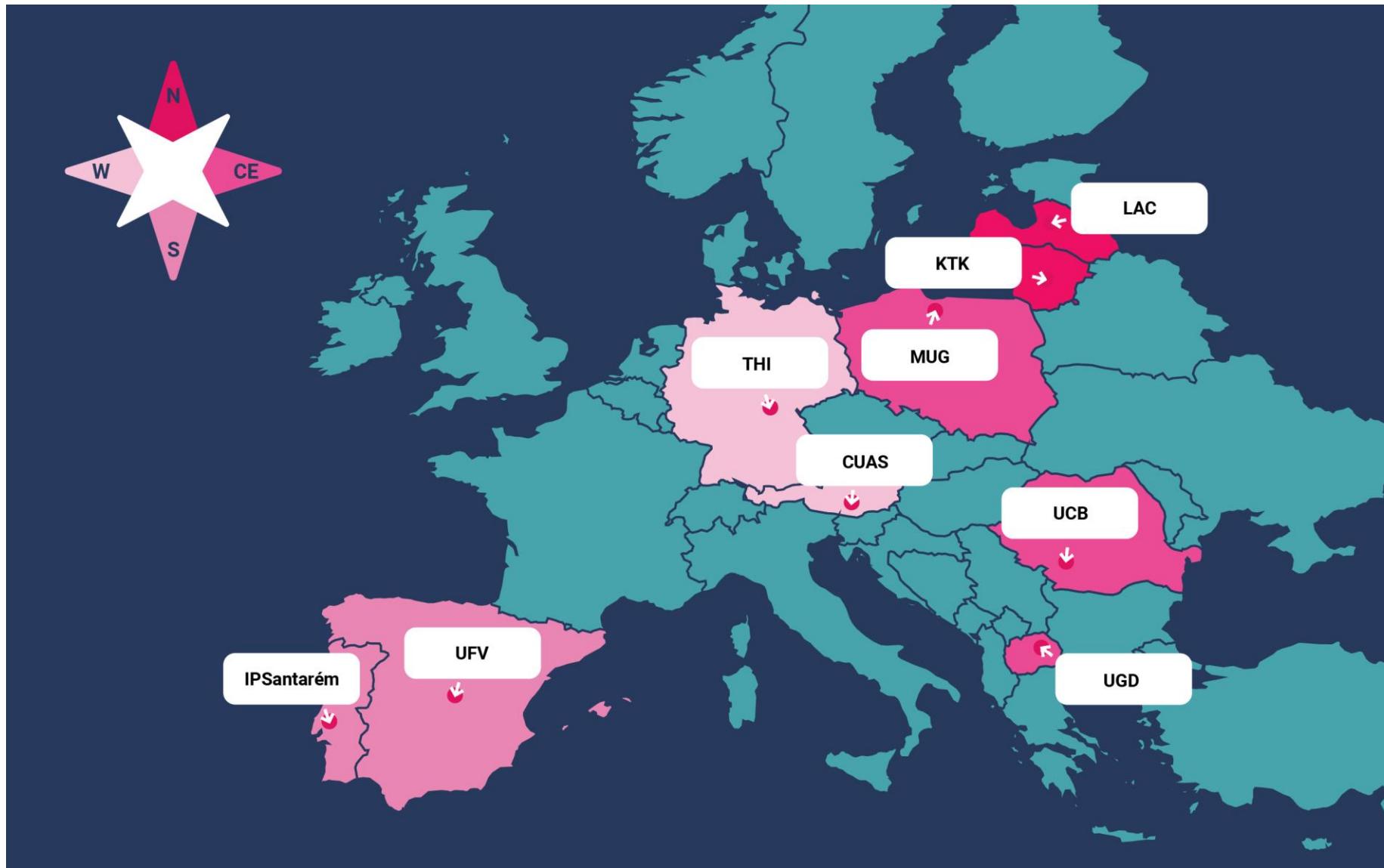


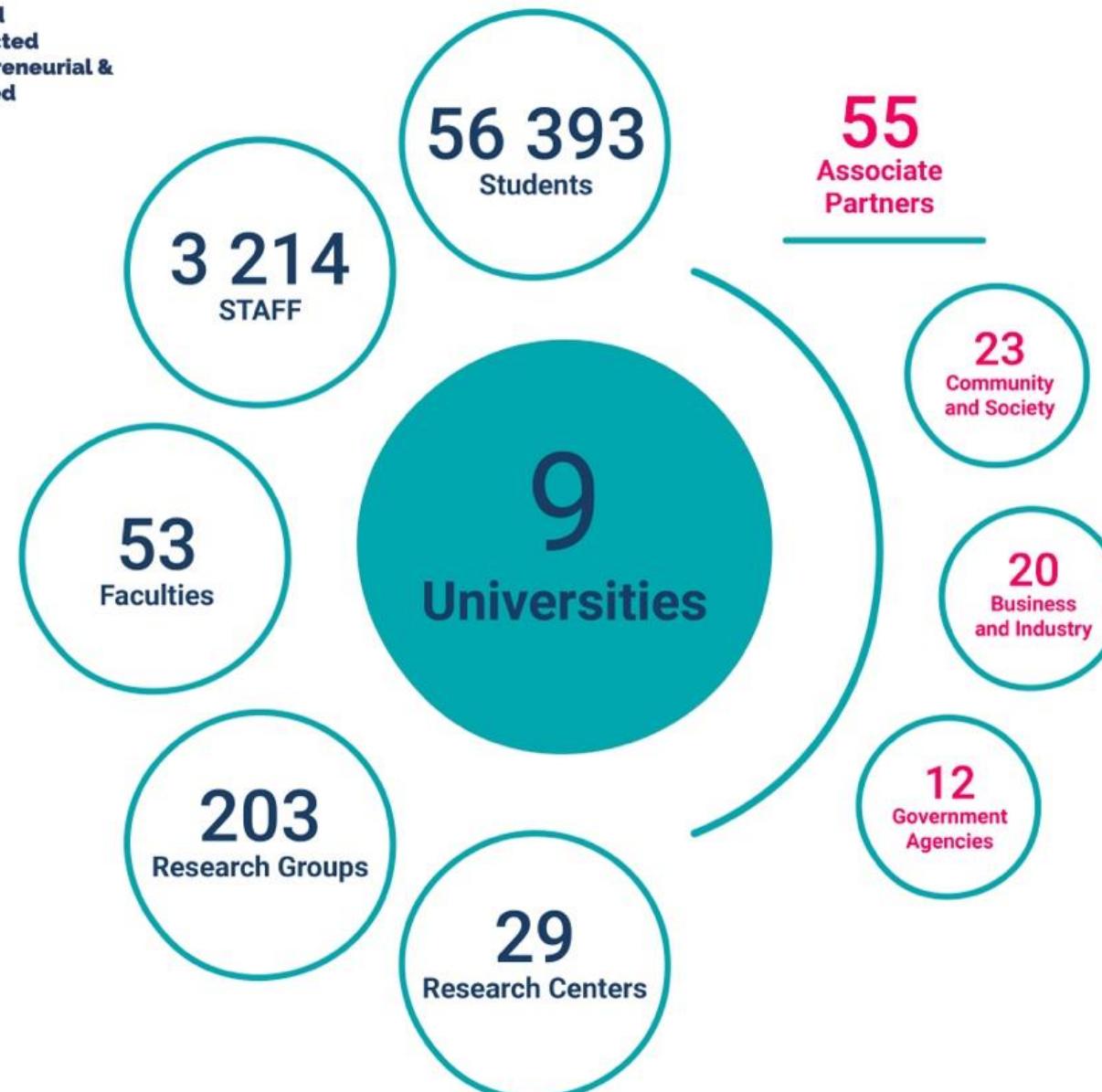


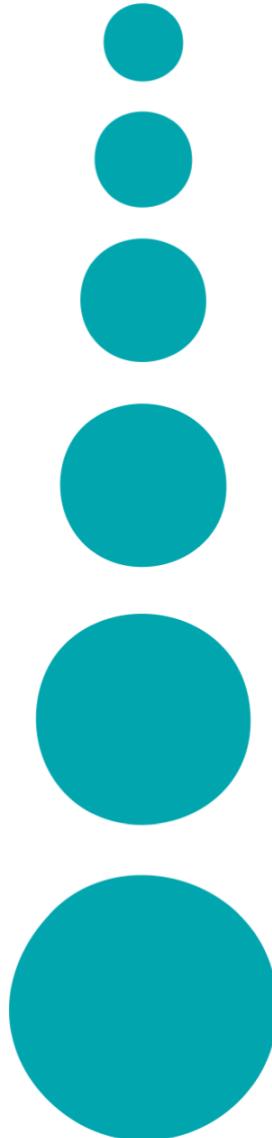
**Applied, Connected, Entrepreneurial and Engaged –
European University**

ACE2EU

Members of ACE2EU Alliance







Transnational Cooperation

We forge connections across Europe and beyond, creating a network of collaboration that transcends borders.

Creativity, Co-creation & Innovation

We collaborate to co-create impactful, practical solutions for a sustainable future.

Inclusiveness & Equality

We embrace diversity and promote working, learning and research cultures that are inclusive, safe, and welcoming.

Human Rights & Dignity

We are dedicated to developing new pathways for humanity to flourish.

Solidarity & Social Commitment

We strengthen bonds with our communities.

Sustainability and environmental stewardship

We embrace the holistic interconnection of ecological, social, and economic systems.

Responsibility & Transparency

We recognise that our actions have a profound impact on the lives of individuals and the environment around us.

Our Shared Mission



The mission of ACE²-EU is to **provide our students, staff, researchers, and external stakeholders**; through the establishment of our Inter-University European University Campus; with the **knowledge, skills, and competencies to collectively address future challenges**; including the twin digital and green transitions and current socio-economic issues; thereby **delivering sustainable societal transformation today** for the benefit of all our stakeholders and society overall both within our alliance regions and across the EU.

To achieve this mission the members of ACE²-EU will take an **Applied, Connected, Entrepreneurial and Engaged** approach with stakeholders in the creation of joint initiatives and activities. The members of the alliance will **mobilise all mission areas of their universities** and **will jointly develop and deliver** education, research, innovation, and service to society **learning opportunities** and activities **in partnership with external stakeholders from business, industry, regional government, and society**.

ACE²-EU will deliver on its mission by applying, **active, challenge & real world, work-based learning, and entrepreneurial approaches** in the development of its **joint education, research, innovation, and service to society** activities through collaboration with external stakeholders.

Our Shared Mission



The learning opportunities and activities to be created will be **flexible and innovative** in nature, will use the **most up to date pedagogical approaches**; and take advantage of the **most modern processes, policies, theories, and technologies** available in the working world. The activities and learning opportunities will be created by **multi-disciplinary knowledge-creating teams using a challenge-based approach** made up of students, academic staff, researchers, and external stakeholders.

This mission to be delivered by our European University will have at its core a **common vision and shared values, an inclusive student-centred joint governance and management structure, a shared pool of resources; including shared staff and joint operational units and support systems**; and will ultimately seek to achieve legal status.

In implementing its mission ACE²-EU will foster at its core existing **European Union principles, values and objectives** including multiculturalism and multilingualism thereby strengthening European identity across our European University.

The Elements of our Unique ACE² Approach



Applied: We create joint education, research, innovation, and service to society **learning opportunities and activities which have a practical, applied focus, deal with real world issues**, and utilise active challenge-based learning approaches.

Connected: We **connect the collective expertise and strengths of alliance members** through our joint operational units and knowledge creation teams, thereby fostering a collaborative approach to the creation of joint learning opportunities and activities focused on finding solutions to future challenges.

Entrepreneurial: We **promote, use, and generate novel and innovative approaches** in the development and implementation of our joint learning opportunities and activities to address and tackle future challenges thereby nurturing an entrepreneurial mindset, across our alliance and among our stakeholders and surrounding ecosystems.

Engaged: We **engage our external stakeholders and partners** in industry, business, society, and government **in the development and delivery of all our collaborative learning opportunities**, activities and initiatives focussed on future challenges to ensure effective civic engagement and the promotion of knowledge transfer within our surrounding ecosystems.

2. ACE2EU's Main Objectives and Strategy



10 Year Evolutionary Strategy

Year 1-2
(2022-2023)

- ACE²-EU alliance initiated in 2022 – formation of alliance.
- ACE²-EU alliance formally established**, in 2023.
- Vision, mission, and strategy agreed, with implementation commencing in 2023.

Year 3-5
(2024-2026)

- EU **funding application** presented for consideration in 2024.
- Inclusive **shared governance and management model** initiated in 2024.
- Joint shared operational units** established and operationalised between 2025-2026.

Year 4-7
(2025-2028)

- Delivery as ACE²-EU of the first editions of our innovative, flexible, student-centred joint activities** in education, research, innovation, and service to society occurs between 2025-2028.
- Joint activities to include**, ABCs, Flavour Schools, Impactathons, Joint Degrees, ACERs Induction Programme, Annual Assemblies, Kaleidoscope Culture Festivals, Knowledge Creation Workshops, Volunteering Traineeships....

Year 5-8
(2026-2029)

- Future sustainability strategy developed** and initiated to include:
 - A **financial plan** for the continued sustainable development of the alliance.
 - A **plan to further develop our shared and joint operational units, systems, resources, personnel, policies, and procedures**.
 - A **guide to the roll out of further and future joint activities, programmes and initiatives** in education, research, innovation, and service to society.
 - An **expansion plan** to other EU countries and global partners to occur between 2026-2030
 - A **legal status plan** for the alliance to include a proposal for a **pilot legal status initiative** to be launched in 2027 and to run for two years.

Year 6-9
(2027-2030)

- Pilot Legal Status Initiative Launched 2027** – focussed on joint awards including micro credentials and joint European degrees – Pilot to run for 2 years.
- Pilot Legal Status Initiative evaluated and revised 2029-2030
- Fully implement a common **legal status for the alliance, to facilitate pooling together of resources and activities to reach higher levels of excellence**.

Year 8-10
(2029-2031)

- Will create a **single legal entity** (based on outcomes of the pilot review) to underpin our shared governance and management model and all shared joint operational units.
- Thereby achieving our **ambition to establish a legally recognised European University** with European and global reach, recognition, and impact focussed on "**Addressing Future Challenges and Delivering Sustainable Societal Transformation Today**".

Phase 1 - Establishment

Phase 2 - Operational Delivery and Development

Phase 3 - Sustainability and Legal Recognition

ACE²-EU JOINT STRUCTURES, OPERATING UNITS AND OUTPUTS

Outputs

- Applied Blended Challenge Programmes (ABCs)
- ACE²-EU Impactathons
- ACE²-EU Flavour Schools
- ACERs Induction Programme
- BIPs, Coils, MOOCs
- Double and Joint Degrees
- Active Learning Pedagogy School (ALPS)
- Active Learning e-Pedagogy Schools (ALES)
- ACE²-EU Pedagogy Conferences

Outputs

- Virtual Learning Environment
- Library Information Systems
- Learning Opportunities And Activities Catalogue
- Communications and Information Platform
- Student Support Systems, Learner Supports Mobility Guides & EU Values Guides
- Experts and Network Database
- External Stakeholder Engagement Systems, Solutions Service

ACE²-EU APP-Factory

Providing Joint Education and Pedagogy Development Learning Opportunities and Activities

ACE²-EU ARIES-Incubator

Providing Joint Research, Innovation and Entrepreneurship Learning Opportunities and Activities

Joint Governance and Management Structures & Knowledge Creation Teams

ACE²-EU e-Campus

Providing the Digital platform, Operating and Information Systems for our Inter-university Campus

ACE²-EU SPACE Centre

Providing Joint Service to Society and Culture Learning Opportunities and Activities

Outputs

- Joint RDI Programmes to Deliver Solutions to Future Challenges
- Knowledge Creation Team Workshops
- Student-led Research Events
- Industry Engagement Events
- Student Entrepreneurs Traineeship Programme
- Entrepreneurship Education Joint Learning Opportunities
- Entrepreneurship Network

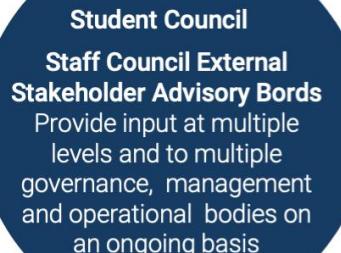
Outputs

- Change Maker Traineeship Programme
- Social Impactors Volunteer Programme
- Social Impactors Knowledge Creation Team Workshops
- Culture Hub Volunteer Programme
- Culture Traineeship Programme
- Multiculture Kaliedoscope Festival
- Culture Flavor Schools
- Inclusion & Multiculture Awareness Campaigns

ACE²-EU GOVERNANCE AND MANAGEMENT STRUCTURES

Annual Assembly

Provides an opportunity for all bodies and groupings to meet on an annual basis and provide feedback and input on future development



Management and Coordination Team Members

General Manager
App Factory Coordinator
ARIS Incubator Coordinator
E-Campus Coordinator
Communications Coordinator
Strategy Advisor/Coordinator
Other WP Leaders
VPs with responsibility for ACE²-EU
ACE²-EU Institutional Coordinators

WP1: Coordination and Management

WP2: APP-Factory

WP3: ARIES Incubator

WP4: SPACE Centre

WP5: ACE²-EU e-Campus

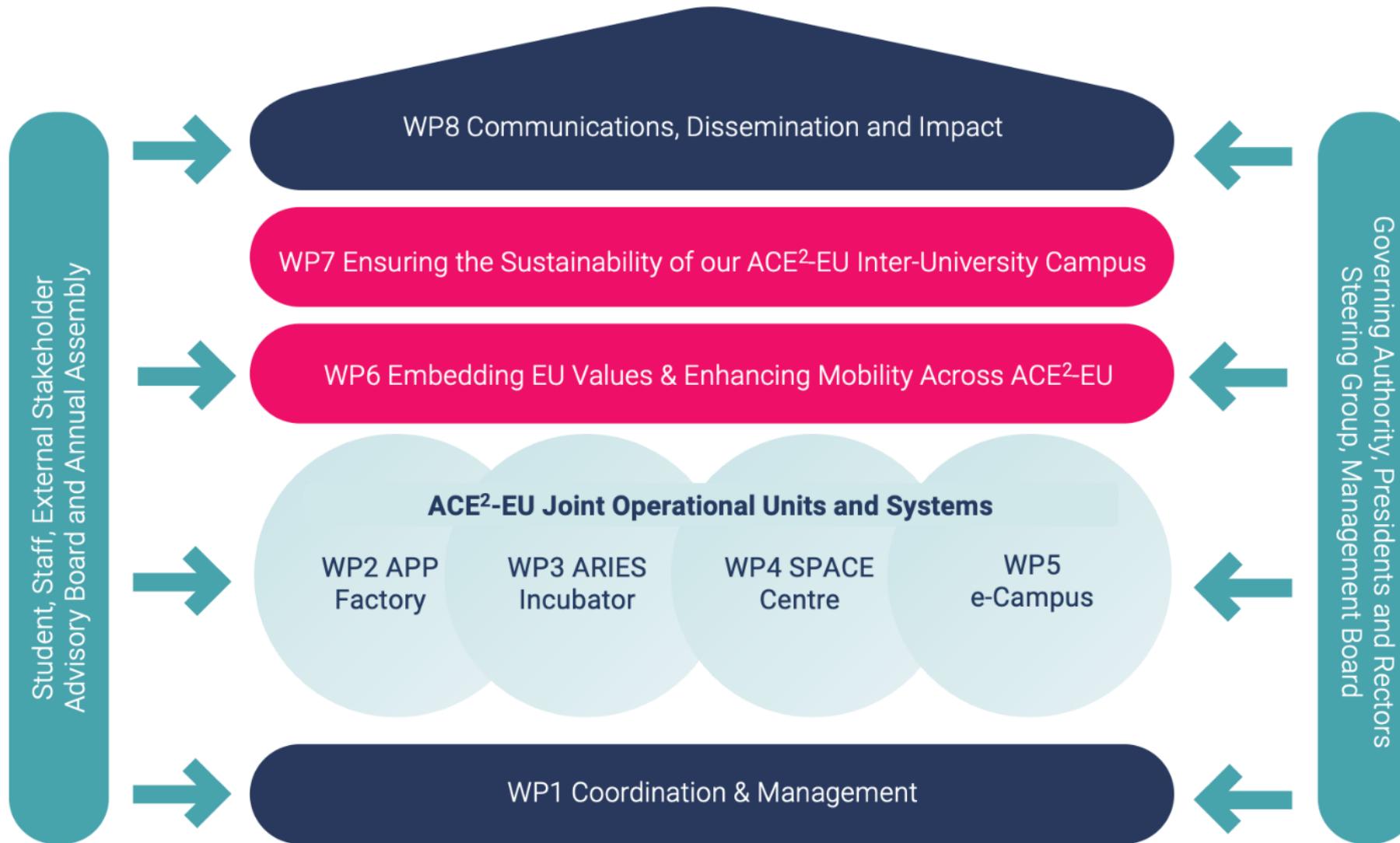
WP6: Embedding EU Values and Identity & Enhancing Mobility Across ACE²-EU

WP7: Ensuring Sustainability of our ACE²-EU Inter-University Campus

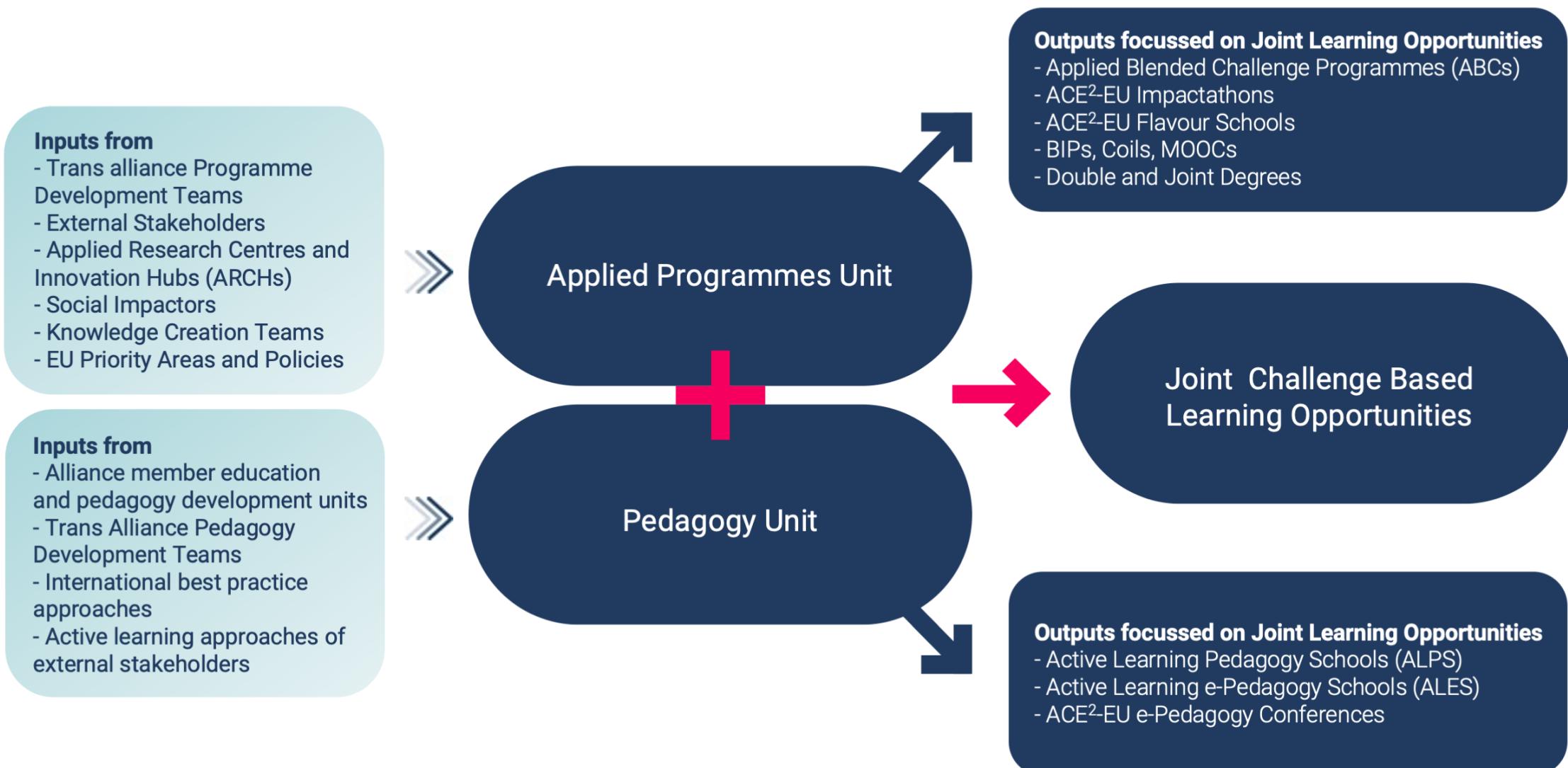
WP8: Communications, Dissemination and Impact

WORK PLAN STRUCTURE

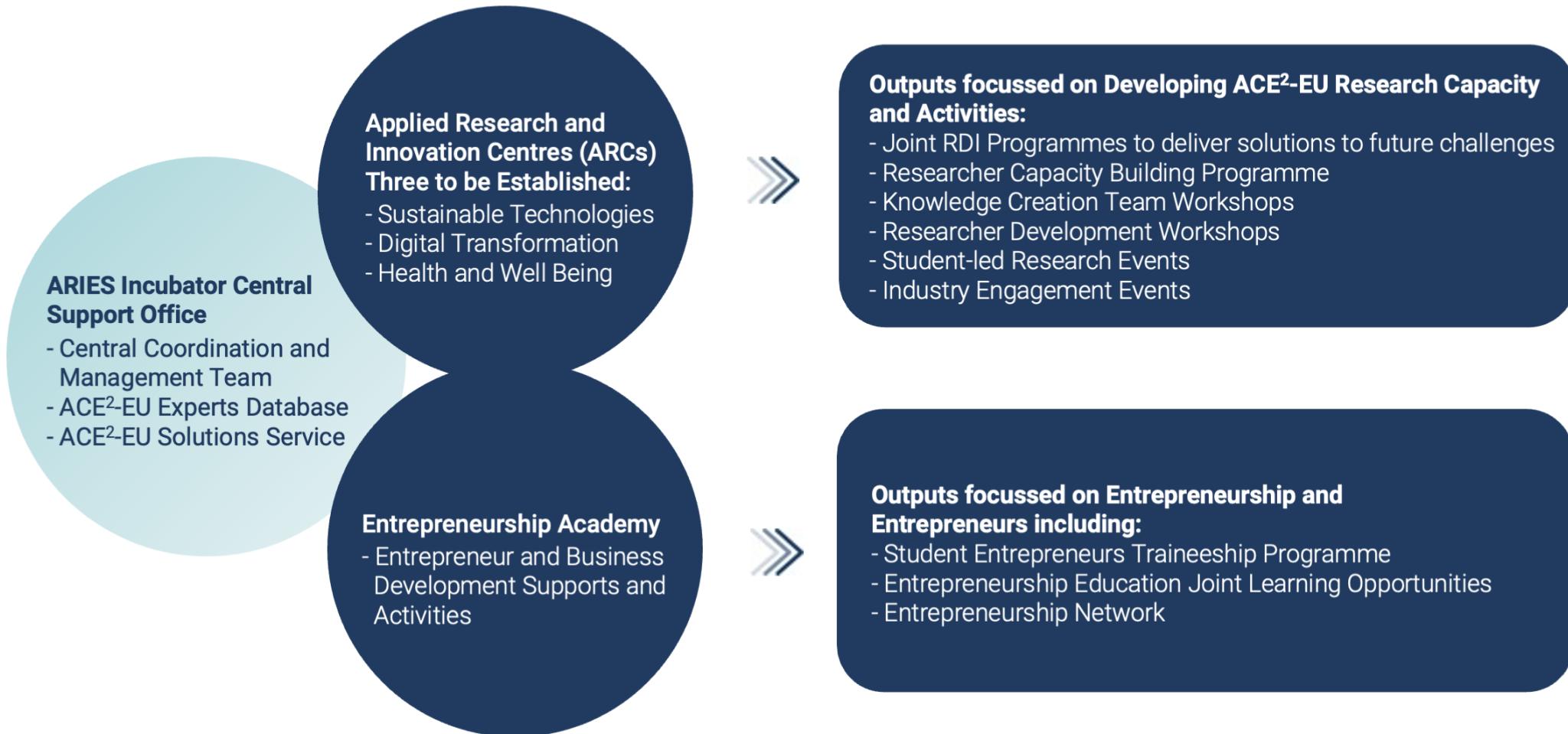
"Addressing Future Challenges – Delivering Sustainable Societal Transformation Today."



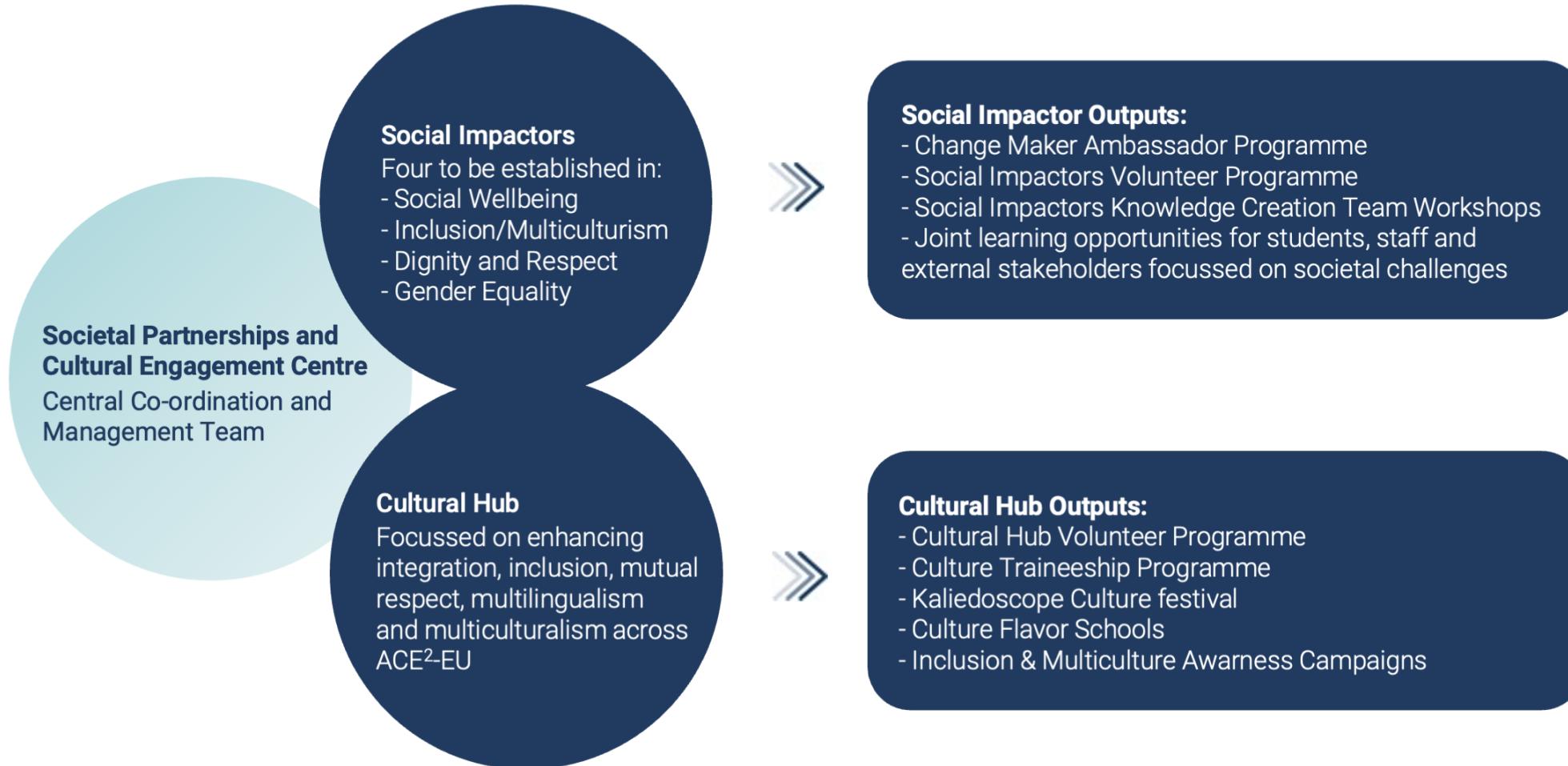
ACE²-EU APP FACTORY



ACE²-EU ARIES INCUBATOR

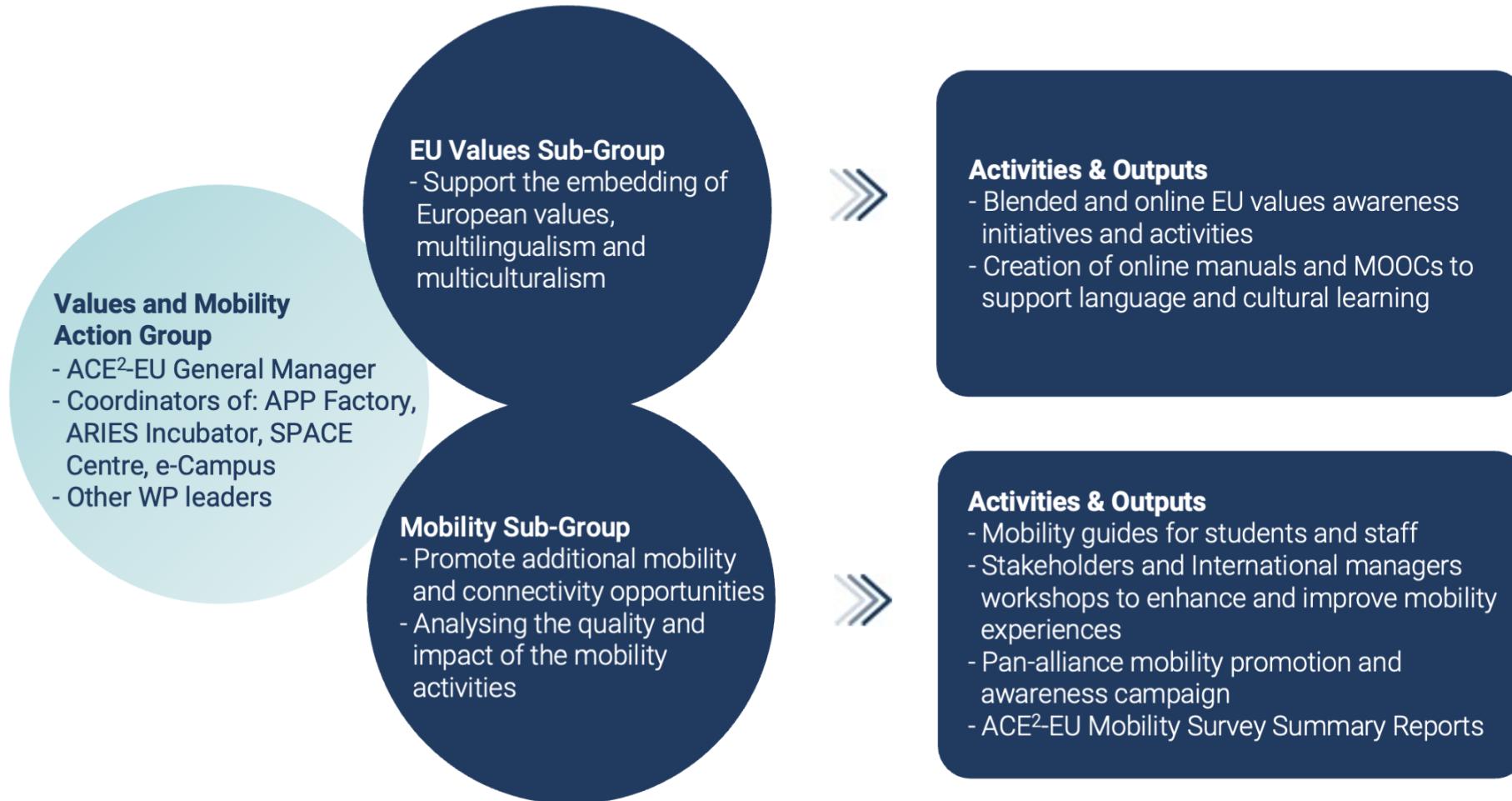


ACE²-EU SPACE CENTRE



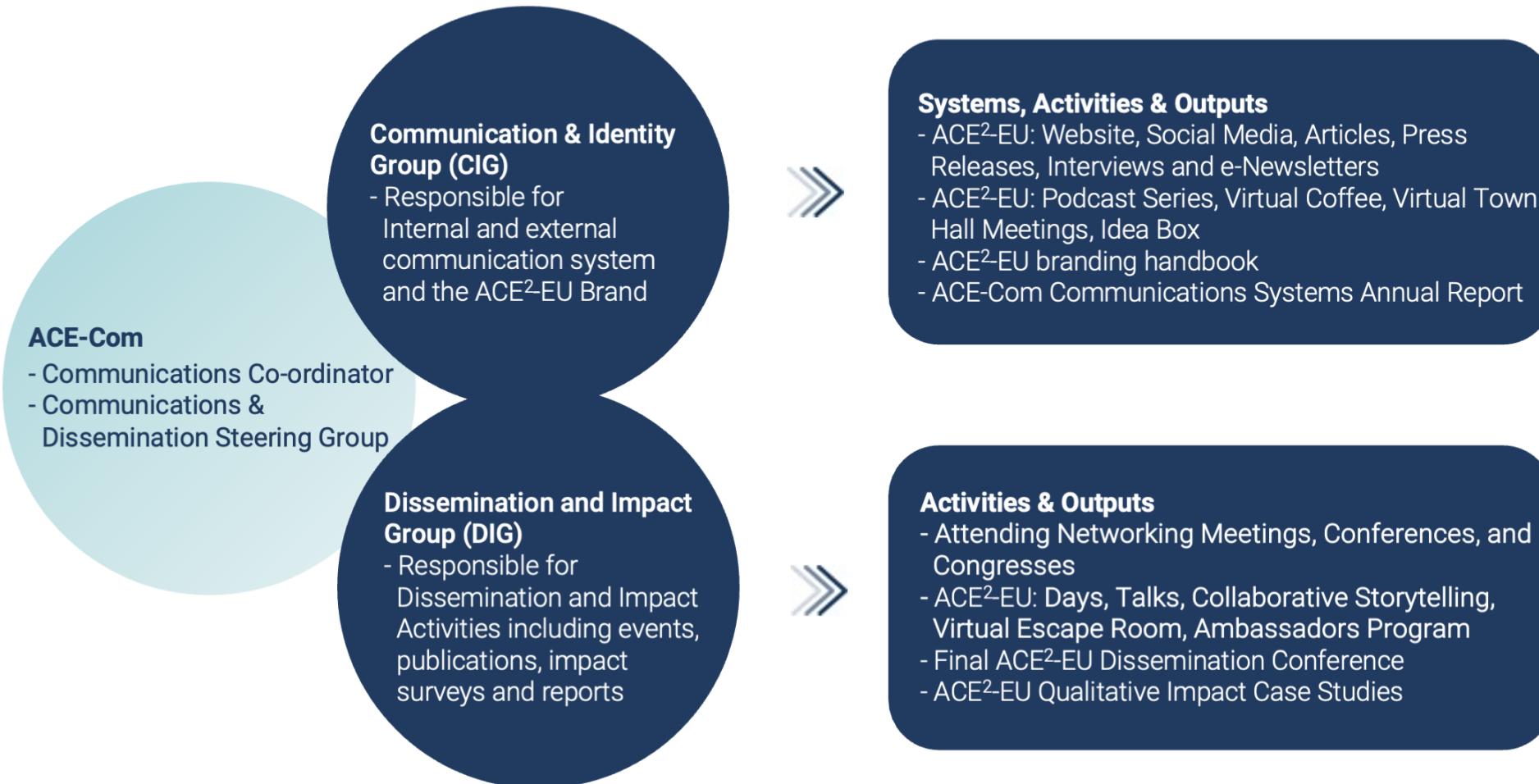


ACE²-EU VALUES AND MOBILITY ACTION GROUP





ACE²-EU CENTRAL COMMUNICATIONS OFFICE (ACE-COM)



WP1 Coordination and Management

Activities:

- Kick-off face-to-face meeting;
- Annual Assembly Meetings:
 - AA1 – Germany (M12)
 - AA2 – Romania (M24)
 - AA3 – Latvia (M36)
 - AA4 – Portugal (M48)

Student Advisory Board Meetings, Staff Advisory Board Meetings, External Stakeholder Advisory Board Meetings

WP2 ACE2-EU Applied Programmes and Pedagogy Factory (APP Factory)

WP Leader: UFV (ES); Co-Leaders IPSantarém (PT), UCB Targu Jiu (RO), THI (DE)

Objectives:

- Development and delivery of **joint programmes** in partnership with external stakeholders focussed on solving real-world challenges utilising blended, active learning methods;
- Development and delivery of **pedagogical training programmes** focused on embedding the ACE2-EU active learning educational mission and strategy among staff
- **+120 joint education programs (9000 students)**
- **+74 development opportunities for teachers and staff**

No. of meetings	Type of mobility	Number of Participants	Country of realisation	Period
2	WP face-to-face meetings	2		
18	WP distance meetings	2	Online	
9	ACE2-EU ACEploration Missions	2 teachers/staff per partner		

Deliveries

	Period	Leader
Establishment of the APP Factory and its Operational Plan	M1-M6	Leader: UFV; contributors: all partners
Establishment of the APP Factory Applied Programmes Unit and its Associated Work plan	M1-M6	Leader: UFV; contributors: all partners
Establishment of the APP Factory Pedagogy Unit and its Associated Work plan	M1-M6	Leader: UCB; contributors: all partners
ACE2-EU ACEploration Missions	M4-M22	Leader: UFV; contributors: all partners
ACE2-EU pedagogical schools	M6-M48	Leader: UCB Targu Jiu contributors: all partner
Assessment of the quality, and impact of ACE2-EU learning opportunities (ABCs, Flavour Schools, Impactathons, BIPs, COILs, MOOCs, and joint degree programmes. Information)	M6-M48	Leader: UCB Targu Jiu; contributors: all partners
Design and Delivery of APP Factory Short Joint Education Opportunities (ABCs, Flavour Schools, ACE2-EU Impactathons, BIPs, MOOCs, and COILs.)	M6-M48	Leader: UFV; contributors: all partners and associated partners
Develop e-Supports for the Joint Education Opportunities of ACE2-EU	M6-M48	Leader: UFV; contributors: all partners
Create APP Factory support materials to guide the development of joint programmes	M11-M48	Leader: THI; contributors: all partners and associated partners
Design innovative Joint European Degree Programmes	M20-M48	Leader: THI; contributors: all partners and associated partners



Mobilities and events for students

No. of events	Type of mobility
54	ABC programmes (One mobility week The first programmes are expected to be initiated by M13)
27	Flavour schools (4 days, M13)
9	Impactathons (4 days, M13)
15	BIPs (Blended Intensive Programs)
10	COILs (Collaborative Online International Learning) M13
5	MOOCs (Massive Open Online Courses) M13
2	Pedagogy conference (3-day duration M6-M48)
3	Joint European Degree programmes



Mobilities and events for staff

No. of events	Type of mobility	Description	Who will organize	Duration
54	ABC programmes			
9	Active Learning Pedagogy Schools (ALPS)	Joint Student and Staff Personal and Professional Development Programmes,	one to be hosted by each alliance member	4- day intensive training programme M6-M48
2	Pedagogy conference		Two blended academic events (3-day duration)	
9	Active Learning e-Pedagogy Schools (ALES)	Joint Student and Staff Personal and Professional Development Programmes,	M6-M48	

Activities M1-M6



T2.1 APP Factory Setup M1-M6

- Establish a management board
- Appoint coordinator
- Develop an operational plan for joint programs
- Create a pedagogical approach framework

T2.2 Applied Programs Unit M1-M6

- Create a Joint unit with alliance members
- Develop a work plan
- Integrate with an operational plan

T2.3 Pedagogy Unit M1-M6

- Establish a unit with alliance members
- Create a pedagogical work plan
- Align with Factory operational plan

T2.4 ACEploration Missions M4-M22

WP3 ACE2-EU Applied Research, Innovation & Entrepreneurship Support Incubator (ARIESIncubator)

WP Leader: CUAS (AT); Co-Leader GUMed (PL), UGD (MK), THI (DE)

Objectives:

- The development and delivery of **joint research & innovation opportunities and activities** in partnership with external stakeholders relevant to current and future challenges including the twin digital and green transitions and current socio-economic issues;
- The development of the entrepreneurship innovation capacity of members of ACE2-EU through the establishment of the ACE2-EU **Entrepreneurship Academy**;
- The establishment of knowledge creation teams, **networks and databases of research, innovation, and entrepreneurship** support services and expertise from across our alliance and in partnership with our external stakeholders.
- **18 joint education opportunities will be created for students 800+ students**
- **15 development opportunities will be created for teachers and staff 400+ mobilities**

No. of meetings	Type of mobility	Number of Participants	Country of realisation	Period
2	Face to face	2		
18	WP distance meetings	2		

Deliveries



	Period	Leader
Set up the ARIES Incubator and its operational framework	M1-M6	Leader: CUAS; contributors: all partners
Establish the ARIES Central Coordination and Support Office	M3-M9	Leader: CUAS; contributors: GUMed, UGD and THI
Constitute three ARCs with research student participation and representation	M6-M10	Leader: CUAS; contributors: all partners
Create the ACE ² -EU Entrepreneurship Academy	M6-M10	Leader: THI; contributors: all partners
Develop ARIES Researcher Capacity Training Programme	M10-M43	Leader: CUAS; contributors: all partners
Assist in designing and the regular updating of the ACE ² -EU researcher database and ACE ² -EU solutions service	M10-M48	Leader: UGD ; contributors: all partners
Offer networking opportunities and training for fostering entrepreneurship Competences	M10-M48	Leader: THI; contributors: all partners and associated partners
Offer engagement opportunities with industry	M10-M48	Leader: CUAS; contributors: all partners
Develop a transnational student entrepreneurship traineeship programme	M10-M48	Leader: CUAS; contributors: all partners and associated partners
Organise ARC knowledge Creation team workshops	M10-M48	Leader: CUAS; contributors: all partners
Initiation of ARC Student-Led Research Events	M14-M48	Leader: CUAS; contributors: all partners

Mobilities and events for students

No. of events	Type of mobility	Description	Who will organize	Duration
2	Student-Led Research and Learning Colloquium	face-to-face, online, or blended events colloquia, conferences, and competitions facilitate the sharing of new research and innovation knowledge across the alliance relevant to the development of new learning opportunities and the future activities of the ARCs		M14-M48 3 days duration 320 mobilities
9	HUB Researcher Development Workshops	Researcher Capacity Training Programme for research students and researchers to support their professional development and the development of the ACE2-EU RDI network		4 days M10-M43
1	entrepreneurship traineeship programme Entrepreneurship Academy	90 ACE2- EU student entrepreneurs (10 per institution) blended support programme		1 week Снаѓа под ARC
4	ARC Engagement Events with Industry	involving students, researchers, and external stakeholders to promote the outputs of the ARCs and which facilitate further exploration of joint RDI development opportunities with external stakeholders and partners.		2 days duration 160 mobilities M10-M48 Снаѓа под ARC
2	Entrepreneurship network blended workshops	online and blended events and workshops with the help of its associated partners (in particular company and business associations) for the benefit of its members		3 days duration



Mobilities and events for staff

No. of events	Type of mobility	Description
9	ARC Knowledge Creation Team Workshops	research students, researchers and key external stakeholders and partners of the alliance M10-M48, 3 days duration, 144 mobilities in total
2	Student-Led Research and Learning Colloquium	
4	ARC Engagement Events with Industry	

Activities M1-M6



T3.1 ARIES Setup M1-M6

- Establish incubator and management board
- Appoint coordinator
- Develop an operational plan for ARCs and Academy

T3.2 Central Office M3-M9

- Create a coordination office with CUAS, MUG, UGD, THI
- Oversee quality assurance and impact
- Coordinate alliance communication

T3.4 Entrepreneurship Academy M6-M10

- Create an academy with partner staff
- Develop entrepreneurship programs
- Plan transnational traineeships

Work package WP4 – ACE2-EU Societal Partnerships And Cultural Engagement Centre (SPACE Centre)

WP Leader: LKA (LV); Co-Leader CUAS (AT), IPSantarém (PT), UFV (ES)

Objectives:

- The creation of **ACE2-EU Social Impactors** which will bring together expertise in current socio-economic issues from across the alliance to develop service-to-society activities; including for example awareness campaigns, volunteering programmes, and challenge-based workshops focussed on tackling social challenges in a collective way and partnership with government and societal stakeholder groups.
- The creation of the **ACE2-EU Culture Hub** which brings together cultural expertise drawn from alliance members and their relevant external partners to expand the collective knowledge of the different cultures of alliance members
- The **establishment of knowledge creation teams, networks, and databases of service** to society and cultural expertise from across our alliance and in partnership with our external stakeholders.
- **33 joint education opportunities will be created for students + 800 students**
- **12 development opportunities will be created for teachers + 170 teachers**

No. of meetings	Type of mobility	Number of Participants	Country of realisation	Period	Comment
2	Face to face	2			
18	WP distance meetings	2			

Deliveries

	Period	Leader
Establishment of the ACE2-EU SPACE Centre and its operational Plan	M1-M6	Leader: LKA; contributors: all partners
Establishment of the Social Impactors and their Associated Workplans	M1-M15	Leader: LKA; contributors: all partners and associated partners
Establishment of the Space Centre Culture Hub and its Associated Work Plan	M1-M8	Leader: IPSantarém; contributors: all partners and associated partners
Design and implement the Social Impactors Volunteer Programme	M7-M48	Leader: LKA; contributors: all partners and associated partners
Design and implement Culture Hub Volunteer Programme	M12-48	Leader: LKA; contributors: all partners and associated partners
Design and implement Culture Traineeship Programme for Staff	M7-M48	Leader: IPSantarém; contributors: all partners and associated partners
Develop and Deliver the Change Maker Traineeship Programme	M7-M48	Leader: LKA; contributors: all partners and associated partners
Delivery of Knowledge Creation Team Workshops by the Social Impactors	M8-M39	Leader: CUAS; contributors: all partners and associated partners
Delivery of joint learning opportunities by the Social Incubators and Culture Hub	M7-M48	Leader: UFV; contributors: all partners and associated partners
Delivery of the ACE2-EU Multiculture Kaleidoscope Festivals	M8-M48	Leader: IPSantarém; contributors: all partners and associated partners
Creation of inclusion and multicultural online awareness campaigns	M7-M48	Leader: LKA; contributors: all partners and associated partners
Engage in the delivery of the ACE2-EU Solutions and Experts Database	M13-M48	Leader: LKA; contributors: all partners and associated partners

Mobilities and events for students

No. of events	Type of mobility	Description	Who will organize	Duration
9	Social Impactors			3 days duration M8-M39
19	Change Maker Traineeship Programme			M7-M48
4	Culture Kaleidoscope Festival			3-day festival event During Annual Assembly meetings
1	Volunteering Traineeship programme for Students			

Mobilities and events for staff

No. of events	Type of mobility	Description	Who will organize	Duration
9	Social Impactors			3 days duration M8-M39
3	Cultural Traineeship Programme	The programme will follow a blended mobility format including online material and content will be developed during year one		M7-M48 4 days duration 96 participants

Activities M1-M6



T4.1 SPACE Centre Setup M1-M6

- Establish a centre and management board With alliance members
- Appoint coordinator
- Develop an operational plan for Social Impactors and Culture Hub

T4.2 Social Impactors M1-M15

- Create up to 4 social impactors focusing on:
 - Health and well-being
 - Inclusion & multiculturalism
 - Dignity and respect
 - Gender equality
- Phased establishment with first by M6

T4.3 Culture Hub M1-M8

- Establish a hub bringing together cultural expertise
- Develop a work plan by M6
- Focus on integration, inclusion, and multiculturalism

Work package WP6 – Embedding EU Values & Enhancing Mobility Across ACE2-EU

WP Leader: LIK (LT); Co-Leader: LKA (LV), UGD (MK)

Objectives:

- The main objectives of this work package are to promote the further deepen transnational cooperation within ACE2- EU through the expansion and enhancement of mobility opportunities and activities across our alliance;
- Develop initiatives to support multilingualism and multiculturalism across the alliance in association with the APPFactory, ARIES Incubator and SPACE Centre which will be available on the ACE2-EU e-campus and will include the creation of manuals and MOOCs to support language and cultural Learning.
- Develop and implement enhanced Erasmus+ agreements and partnerships across the alliance.

No. of meetings	Type of mobility	Number of Participants	Country of realisation	Period	Comment
2	Face to face	2			
18	WP distance meetings	2			

Deliveries

	Period	Leader
Establish the ACE2-EU Values and Mobility Action Group	M1 -M3	Leader: LIK; contributors: all partners
Develop the overall work plan of the Values and Mobility Action Group and its Sub-Groups	M3 -M6	Leader: LIK; contributors: all partners
Stakeholder workshops to enhance and improve mobility experiences across ACE2-EU	M7-M48	Leader: LIK; contributors: all partners and associated partners
International managers workshops to enhance and improve mobility experiences across ACE2-EU	M7-M48	Leader: LKA; contributors: all partners and associated partners
Develop mobility guides for students and staff to guide and support mobility opportunities across ACE2-EU	M13-M42	Leader: LKA; contributors: all partners
Implement ACE2-EU mobility promotion and awareness campaign	M8-M48	Leader: LKA; contributors: all partners and associated partners
Implement initiatives to support multilingualism and multiculturalism across ACE2-EU	M12-M48	Leader: UGD; contributors: all partners and associated partners
Implement survey methods and instruments focussed on analysing the quality and impact of ACE2-EU mobility opportunities	M10-M48	Leader: LIK; contributors: all partners and associated partners
Produce blended and online EU values awareness programmes and activities	M13-M48	Leader: LKA; contributors: all partners and associated partner
Produce a Series of ACE2-EU Mobility Survey Summary Reports	M20-M48	Leader: LIK; contributors: all partners and associated partners



Mobilities and events for staff and students

No. of events	Type of mobility	Description	Who will organize	Duration
4	Stakeholder workshops for students	One meeting will occur per annum between members of the Action Group and representatives of the Student and Staff Advisory Board		3 days The first M11
4	International managers workshops	members of the Action Group will meet annually with the international managers of the alliance		The first M12
4	Stakeholder workshops for staff			

Activities M1-M6



T6.1 Establish Action Group M1-M3

- Create Values and Mobility Action Group
- Include heads of internationalisation and coordinators

T6.2 Develop Work Plan M3-M6

- Review existing initiatives
- Create a roadmap for EU values and mobility enhancement

Work package WP7 – Ensuring the Sustainability of the ACE2-EU Inter-University Campus

WP Leader: THI (DE); Co-Leader: UCB Targu Jiu (RO)

Objectives:

- Delivering a sustainable financial future for the alliance through the development of a financial plan for the continued sustainable development of the alliance
- Embedding our common vision, shared values, and the achievement of our collective ambition across our alliance through the creation of an action plan to further develop our shared governance and management arrangements
- Broadening the reach, influence, impact and application of the vision and mission of ACE2-EU through the creation and implementation of an expansion plan
- Achieving a common legal status for the alliance to facilitate the pooling of resources and activities to reach higher levels of excellence through the development of a process and plan to create a single legal entity for the alliance

No. of meetings	Type of mobility	Number of Participants	Country of realisation	Period	Comment
2	Face to face	2			
18	WP distance meetings	2			

Deliveries

	Period	Leader
Establish the Sustainability Steering Group and Operational Framework	M1-M6	Leader: THI; contributors: all partners
Establish the Subgroups of the Sustainability Steering Group	M1-M6	Leader: THI; contributors: all partners
Develop the ACE2-EU Joint Resources, Systems and Policies Plan	M6-M18	Leader: THI; contributors: all partners and associated partners
Development of ACE2-EU Legal Status Plan	M6-M24	Leader: THI; contributors: all partners and associated partners
Development of ACE2-EU Future Activities and Expansion Plan	M6-M30	Leader: UCB Targu Jiu; contributors: all partners and associated partners
Development of ACE2-EU Financial Sustainability Plan	M6-M32	Leader: UCB Targu Jiu; contributors: all partners and associated partners
ACE2-EU overall Sustainability Strategy and Associated Implementation Plan	M36-M40	Leader: THI; contributors: all partners and associated partners
Implementation of the Pilot Legal Status Initiative	M36-M48	Leader: THI; contributors: all partners and associated partners



Mobilities and events for staff

No. of events	Type of mobility	Description
12	Workshop on Joint Policies for QA, Gender Equality, and HR for staff and teachers,	3 participants per country

Activities M1-M6



T7.1 Sustainability Setup M1-M6

- Establish Steering Group
- Develop an operational framework
- Focus on legal status, financial sustainability and expansion

T7.2 Subgroups Formation M1-M6

- Create four subgroups with members from all partners
- Develop aligned work plans

T7.3 Joint Resources Plan M6-M18

- Create policies for open science and equality
- Develop educational procedures
- Enhance joint resources for e-Campus, APP factory, etc.

Work package WP8 – Communication, Dissemination, and Impact

Leader: UCB Targu Jiu (RO), Co-Leader: LIK (LT), GUMed(PL)

Objectives:

- Effective internal and external communication systems focussed on promoting and embedding the ACE2-EU mission, values, objective, brand, and activities across the alliance stakeholder community and the broader European Higher Education Area.
- Dissemination and impact assessment activities focus on disseminating and sharing the outcomes, good practices, and impact of our alliance to diverse target groups within our own jurisdictions and across the EU.
- Establishment of the ACE2-EU central communications office to be known as ACE-Com

No. of meetings	Type of mobility	Number of Participants	Country of realisation	Period	Comment
2	Face to face	2			
18	WP distance meetings	2			

No. of events	Type of mobility	Description	Who will organize	Duration
1	ACE2-EU impact dissemination event	100 participants	along with the final annual assembly	M48
2	staff to engage with external stakeholders, including ACE	a virtual escape room experience themed around the core values and objectives of ACE2-EU. Teams can participate in this gamified activity during ACE Days, promoting teamwork and problem solving.		M4-M48
40	ACE Collaborative Storytelling	a storytelling multimedia presentation to be shared during ACE Days where members, stakeholders, and even the broader community contribute short stories related to their experiences with ACE2-EU.		M4-M48
6	ACE Talks	a series of engaging dialogues between ACE members and external prominent figures in various fields, encouraging interaction and providing valuable insights into the intersection of academia and real-world challenges.		M4-M48
4	ACE Days	dedicated days to provide information on the opportunities offered by the ACE2-EU Alliance. Participants in various projects and programs can showcase and share their experiences.		M4-M48
	ACE Ambassadors	an ambassador program with representatives from member institutions promoting Alliance within their respective local communities and institutions, fostering a sense of ownership and engagement among local stakeholders		M4-M48
1	ACE2-EU Podcast Series			
1	ACE2-EU Virtual Coffee			
1	ACE2-EU Virtual Town Hall Meetings			
1	ACE2-EU Idea Box			



Deliveries

	Period	Leader
Establish the Central Communications Office and its Operational Units	M1-M2	Leader: UCB Targu Jiu; contributors: all partners
Create the ACE2-EU Communication and Dissemination Strategy Framework	M1-M6	Leader: UCB Targu Jiu; contributors: all partners
Developing the ACE2-EU visual branding and identity	M3-M48	Leader: UCB Targu Jiu; contributors: LIK and GUMed
Developing the ACE2-EU Internal and External Communication Systems and Platforms	M3-M48	Leader: UCB Targu Jiu; contributors: LIK and GUMed
Implement ACE2-EU Communication activities	M4-M48	Leader: UCB Targu Jiu; contributors: all partners and associated partners
Implement ACE2-EU dissemination activities and engagement events	M4-M48	Leader: UCB Targu Jiu; contributors: all partners and associated partners

Activities M1-M6



T8.1 Central Communications Setup M1-M2

- Establish ACE-Com office
- Appoint Communications Coordinator
- Create Communications and Identity Group (CIG)
- Form Dissemination and Impact Group (DIG)

T8.2 Strategy Framework M1-M6

- Develop communication strategy
- Create dissemination plan
- Design implementation calendar
- Define impact assessment approaches

T8.3 Visual Branding M3-M48

- Create communication materials
- Develop merchandising items
- Produce branding handbook
- Regular brand refreshing

T8.4 Communication Systems M3-M48

- Maintain website (250,000 visitors target)
- Manage social media presence
- Produce e-newsletters (24 editions)
- Create audiovisual materials

T8.5 Communication Activities M4-M48

- Launch podcast series (1,000 downloads/episode)
- Host virtual coffee sessions (50 participants)
- Organize town hall meetings (100 attendees)
- Implement idea box system

T8.6 Dissemination Events M4-M48

- Participate in networking meetings
- Attend EU conferences
- Organize ACE Days (2,000 participants)

Create virtual escape rooms