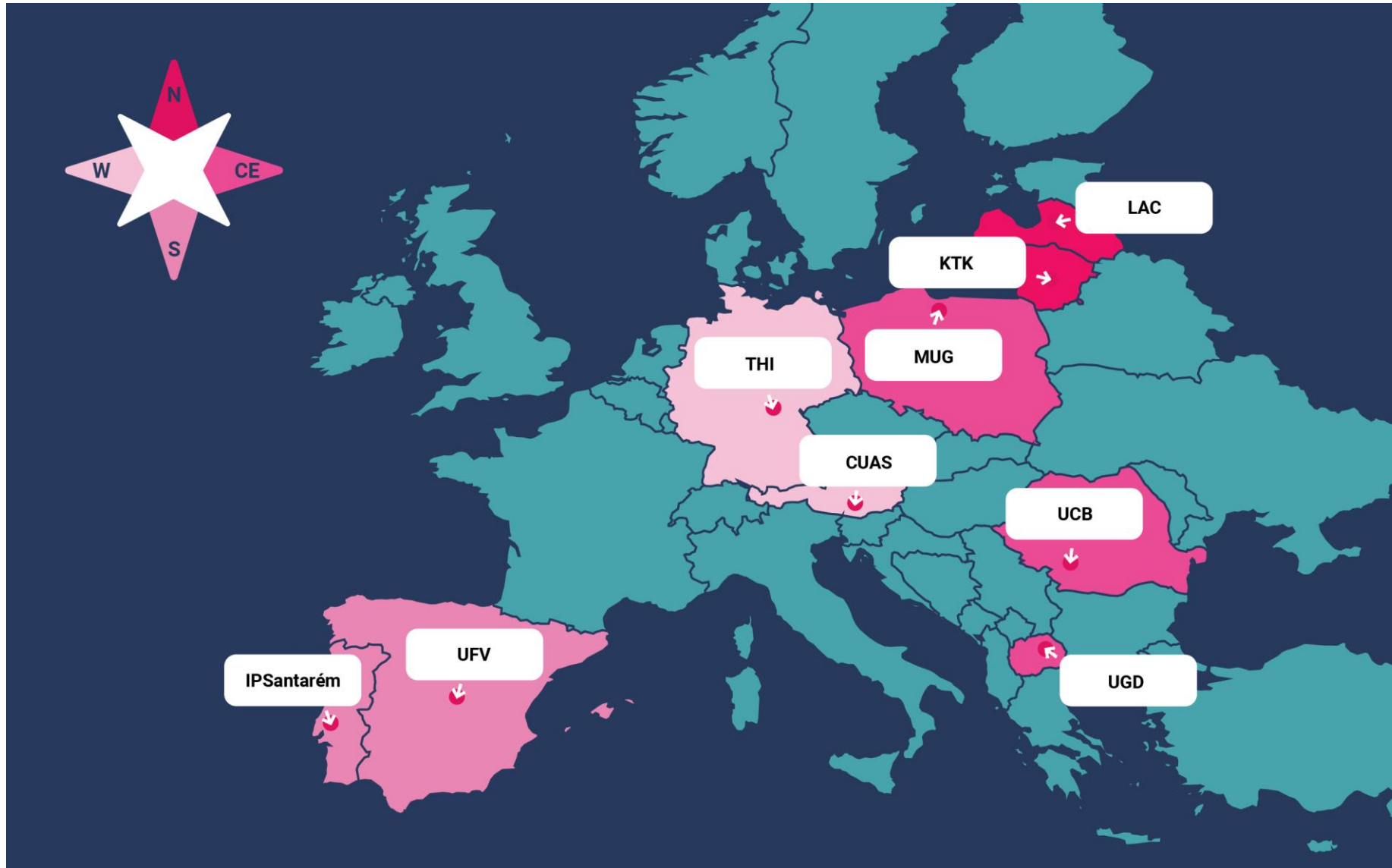




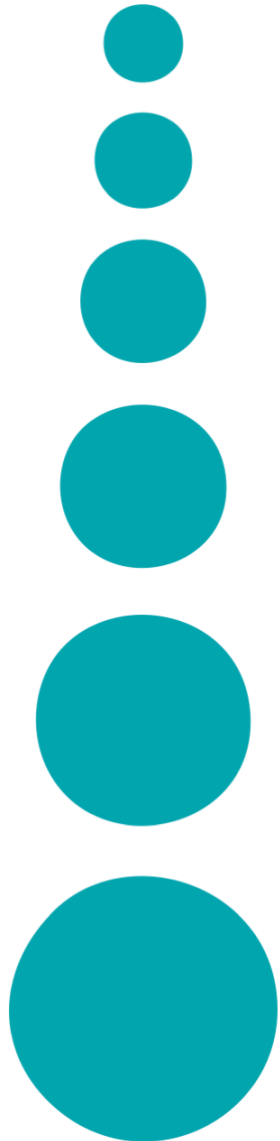
# Applied, Connected, Entrepreneurial and Engaged – European University

ACE2EU

# Members of ACE2EU Alliance







## **Transnational Cooperation**

We forge connections across Europe and beyond, creating a network of collaboration that transcends borders.

## **Creativity, Co-creation & Innovation**

We collaborate to co-create impactful, practical solutions for a sustainable future.

## **Inclusiveness & Equality**

We embrace diversity and promote working, learning and research cultures that are inclusive, safe, and welcoming.

## **Human Rights & Dignity**

We are dedicated to developing new pathways for humanity to flourish.

## **Solidarity & Social Commitment**

We strengthen bonds with our communities.

## **Sustainability and environmental stewardship**

We embrace the holistic interconnection of ecological, social, and economic systems.

## **Responsibility & Transparency**

We recognise that our actions have a profound impact on the lives of individuals and the environment around us.

# Our Shared Mission



The mission of ACE<sup>2</sup>-EU is to **provide our students, staff, researchers, and external stakeholders**; through the establishment of our Inter-University European University Campus; with the **knowledge, skills, and competencies to collectively address future challenges**; including the twin digital and green transitions and current socio-economic issues; thereby **delivering sustainable societal transformation today** for the benefit of all our stakeholders and society overall both within our alliance regions and across the EU.

To achieve this mission the members of ACE<sup>2</sup>-EU will take an **Applied, Connected, Entrepreneurial and Engaged** approach with stakeholders in the creation of joint initiatives and activities. The members of the alliance will **mobilise all mission areas of their universities** and **will jointly develop and deliver** education, research, innovation, and service to society **learning opportunities** and activities **in partnership with external stakeholders from business, industry, regional government, and society**.

ACE<sup>2</sup>-EU will deliver on its mission by applying, **active, challenge & real world, work-based learning, and entrepreneurial approaches** in the development of its **joint education, research, innovation, and service to society** activities through collaboration with external stakeholders.

# Our Shared Mission



The learning opportunities and activities to be created will be **flexible and innovative** in nature, will use the **most up to date pedagogical approaches**; and take advantage of the **most modern processes, policies, theories, and technologies** available in the working world. The activities and learning opportunities will be created by **multi-disciplinary knowledge-creating teams using a challenge-based approach** made up of students, academic staff, researchers, and external stakeholders.

This mission to be delivered by our European University will have at its core a **common vision and shared values, an inclusive student-centred joint governance and management structure, a shared pool of resources; including shared staff and joint operational units and support systems**; and will ultimately seek to achieve legal status.

In implementing its mission ACE<sup>2</sup>-EU will foster at its core existing **European Union principles, values and objectives** including multiculturalism and multilingualism thereby strengthening European identity across our European University.

# The Elements of our Unique ACE<sup>2</sup> Approach



**Applied:** We create joint education, research, innovation, and service to society **learning opportunities and activities which have a practical, applied focus, deal with real world issues**, and utilise active challenge-based learning approaches.

**Connected:** We **connect the collective expertise and strengths of alliance members** through our joint operational units and knowledge creation teams, thereby fostering a collaborative approach to the creation of joint learning opportunities and activities focused on finding solutions to future challenges.

**Entrepreneurial:** We **promote, use, and generate novel and innovative approaches** in the development and implementation of our joint learning opportunities and activities to address and tackle future challenges thereby nurturing an entrepreneurial mindset, across our alliance and among our stakeholders and surrounding ecosystems.

**Engaged:** We **engage our external stakeholders and partners** in industry, business, society, and government **in the development and delivery of all our collaborative learning opportunities**, activities and initiatives focussed on future challenges to ensure effective civic engagement and the promotion of knowledge transfer within our surrounding ecosystems.



# 2. ACE2EU's Main Objectives and Strategy

## 10 Year Evolutionary Strategy

Year 1-2  
(2022-2023)

- ACE<sup>2</sup>-EU alliance initiated in 2022 – formation of alliance.
- **ACE<sup>2</sup>-EU alliance formally established**, in 2023.
- Vision, mission, and strategy agreed, with implementation commencing in 2023.

Year 3-5  
(2024-2026)

- EU **funding application** presented for consideration in 2024.
- Inclusive **shared governance and management model** initiated in 2024.
- **Joint shared operational units** established and operationalised between 2025-2026.

Year 4-7  
(2025-2028)

- **Delivery as ACE<sup>2</sup>-EU of the first editions of our innovative, flexible, student-centred joint activities** in education, research, innovation, and service to society occurs between 2025-2028.
- **Joint activities to include**, ABCs, Flavour Schools, Impactathons, Joint Degrees, ACERs Induction Programme, Annual Assemblies, Kaleidoscope Culture Festivals, Knowledge Creation Workshops, Volunteering Traineeships....

Year 5-8  
(2026-2029)

- **Future sustainability strategy developed** and initiated to include:
  - A **financial plan** for the continued sustainable development of the alliance.
  - A **plan to further develop our shared and joint** operational units, systems, resources, personnel, policies, and procedures.
  - A **guide to the roll out of further and future joint activities, programmes and initiatives** in education, research, innovation, and service to society.
  - An **expansion plan** to other EU countries and global partners to occur between 2026-2030
  - A **legal status plan** for the alliance to include a proposal for a **pilot legal status initiative** to be launched in 2027 and to run for two years.

Year 6-9  
(2027-2030)

- **Pilot Legal Status Initiative Launched 2027** – focussed on joint awards including micro credentials and joint European degrees – Pilot to run for 2 years.
- Pilot Legal Status Initiative evaluated and revised 2029-2030
- Fully implement a common **legal status for the alliance, to facilitate pooling together of resources and activities to reach higher levels of excellence.**

Year 8-10  
(2029-2031)

- Will create a **single legal entity** (based on outcomes of the pilot review) to underpin our shared governance and management model and all shared joint operational units.
- Thereby achieving our **ambition to establish a legally recognised European University** with European and global reach, recognition, and impact focussed on **“Addressing Future Challenges and Delivering Sustainable Societal Transformation Today”**.

Phase 1 - Establishment

Phase 2 - Operational Delivery and Development

Phase 3 - Sustainability and Legal Recognition



# WORK PLAN STRUCTURE

“Addressing Future Challenges – Delivering Sustainable Societal Transformation Today.”

